



## Mountains to Sound Greenway Charter for the National Heritage Area Advisory Committee

The Mountains to Sound Greenway spans over 1.5 million acres of connected natural lands and vibrant urban areas surrounding Interstate 90 between Seattle and Ellensburg, Washington. For nearly 30 years, the Greenway Trust has been leading coalitions and inspiring action to conserve and enhance this landscape, ensuring a long-term balance between people and nature. [See Mountains to Sound Greenway Trust's [2016-2020 Strategic Plan](#).]

On March 12, 2019, the Mountains to Sound Greenway was designated by the United States Congress as a National Heritage Area (NHA). The Mountains to Sound Greenway Trust was named the local coordinating entity for the new NHA. The NHA designation affirms the Mountains to Sound Greenway is a landscape of national significance and that the Greenway Trust's cooperative approach to conservation works. As the designated local coordinating entity, the Greenway Trust's first responsibility is to develop and receive approval from the National Park Service for a Cooperative Management Plan. The plan will contain:

- An inventory of resources related to the themes, and strategies for preserving those resources;
- An interpretive plan that includes Tribal heritage; and
- Strategies for promoting and supporting collaborative partnerships to implement those plans.

The Cooperative Management Plan must be completed within three years of designation (March 2022). By this charter, the Greenway Trust Board of Directors establishes the Mountains to Sound Greenway **National Heritage Area Advisory Committee** (NHA Advisory Committee) to specifically:

- Guide a collaborative process for developing the Cooperative Management Plan for the Mountains to Sound Greenway NHA; and
- Ensure public engagement in the plan development

The NHA Advisory Committee is comprised of volunteer members who will report on their progress to the Mountains to Sound Greenway Trust Executive Committee. The NHA Advisory Committee will be supported by the Greenway Trust staff with information and meeting logistics. The NHA Advisory Committee will submit their final recommendations to the Mountains to Sound Greenway Trust Board of Directors. In March 2022, after the Cooperative Management Plan has been submitted to the National Park Service, the NHA Advisory Committee, in partnership with the Greenway Trust, will reassess the committee's charter.

### **NHA Purpose**

As communities across the Greenway undergo massive growth, this designation offers new opportunities to more effectively conserve natural resources, preserve and share cultural heritage, and contribute to the economic vitality of the region. Specifically, goals of the Mountains to Sound Greenway NHA are to:

1. Amplify the region's rich history and natural heritage through interpretive and educational programming for the public.
2. Increase visibility for communities across the Greenway NHA through an enhanced sense of place and opportunities to engage.
3. Encourage ecological restoration across multiple jurisdictions and watersheds.
4. Grow funding opportunities through private and public partnerships and interagency coordination.
5. Promote regional tourism and attract new economic opportunities.

NHA designation will also reinforce long-standing goals of the Mountains to Sound Greenway Trust to preserve working farms and forests, enhance access and recreation opportunities on public lands, and maintain the visual integrity of the Mountains to Sound Greenway landscape. Public engagement and participation in the Mountains to Sound Greenway NHA may reveal additional opportunities and benefits of the designation.

### **NHA Advisory Committee Purpose**

The purpose of the NHA Advisory Committee is to provide the Mountains to Sound Greenway Trust with advice and recommendations on the development of the National Heritage Area Cooperative Management Plan.

- The plan will include themes, inventory of resources, strategies for preserving those resources, an implementation plan for cooperative management, as well as an interpretive plan that includes Tribal heritage.
- In accordance with the principles of the National Heritage Area program, the NHA Advisory Committee will seek input from diverse stakeholders including Tribes, government at all levels, businesses, community groups and the general public.
- The input, feedback and recommendations gathered during this planning process will be incorporated into the Cooperative Management Plan in a way that reflect the interests that are broadly important to Greenway NHA stakeholders.
- The Implementation plan will include cooperative actions that governments, agencies, and others agree to take in support of the NHA.

## **Principles**

In alignment with Greenway Trust values, the NHA Advisory Committee is guided by Respect, Understanding, Open Communication, Collaboration, Inclusion, and Pragmatism. Committee Members are expected to endorse and demonstrate these values as they fulfill their duties. Each individual member brings unique experience and perspectives that are acknowledged and respected by other Committee members. Members seek to build and maintain positive working relationships with one another based on mutual trust and respectful understanding of differences. In soliciting public input, members are expected to acknowledge and be sensitive to disparities that exist in the community and consider forms of outreach that are inclusive of diverse perspectives and backgrounds. When there are differences within the Committee, members seek to understand their differences, and to develop recommendations that are respectful of those differences.

## **Membership Selection**

Members of the NHA Advisory Committee are volunteers who will be appointed to serve until the Cooperative Management Plan is successfully submitted to the Secretary of the Interior (expected by March 2022). The initial size of the NHA Advisory Committee shall be 16 members. Should the NHA Advisory Committee determine that additional members are needed or desired to fulfill the committee's purposes, up to 4 additional members may be appointed by the Greenway Trust Executive Committee based on recommendations and nominations by the NHA Advisory Committee.

All prospective members of the NHA Advisory Committee will be asked to submit a letter of interest to the Greenway Trust Executive Committee that summarizes their interests in serving on the committee and their relevant skills or experience, or other qualifiers the applicant thinks important. Members of the NHA Advisory Committee need not be on the Greenway Trust's Board of Directors [though see Administration of the Advisory Committee below re Chair]. Members will be appointed by the Greenway Trust Executive Committee based on consideration of the skills and experience each individual would bring, and how those skills and experience combine to create the breadth and diversity of members necessary to successfully fulfill the committee's purposes [See Member Representation below].

Following appointment of the initial NHA Advisory Committee members, appointment of any new members will be informed by nominations made by the NHA Advisory Committee to the Greenway Trust Executive Committee. New members may be appointed in the case of a vacancy. The principal duties of NHA Advisory Committee members are to regularly attend and participate in scheduled committee meetings, to help solicit and gather public and other input to the planning process, and to give their best advice for developing a successful NHA cooperative management plan. [See Attachment C for more details about Committee member responsibilities (needs to be developed)].

If a member misses a meeting, they are expected to review meeting minutes and ask any clarifying questions before the next meeting. Discussions will not be repeated for a member who was previously absent unless the full Committee agrees. In the case that a member is unable or unwilling to fulfill their duties to the NHA Advisory Committee, including upholding Committee principles, the NHA Advisory Committee may nominate or recommend, and the Greenway Trust Executive Committee may appoint a replacement.

## **Member Representation**

Appointment of members to the NHA Advisory Committee will be guided by consideration of the mix of skills, experience, and perspectives that the Committee, as a whole, will need to successfully guide development of the Cooperative Management Plan, and to set the stage for achieving the goals of the Greenway NHA [see NHA Designation Purpose on page 2]. NHA Advisory Committee members will also be selected to ensure cultural, multigenerational and geographic representation from across the Greenway. Members of the NHA Advisory Committee serve as individuals who are encouraged to think broadly with diverse community interests in mind and beyond their own personal interests. Members are encouraged to use their personal and professional networks to gather input that can help inform the Committee's work though will not be asked or expected to speak on behalf of any government, organization, or group of which they may be a part.

## **Administration of the Advisory Committee**

The NHA Advisory Committee is administered by the Mountains to Sound Greenway Trust in its capacity as the NHA local coordinating entity. Greenway Trust staff will support the NHA Advisory Committee to schedule meetings, arrange meeting locations, prepare agendas, draft minutes and staff reports, and generally support meetings of the Committee. The NHA Advisory Committee will be chaired by a member of the Greenway Trust Board of Directors, appointed by the Greenway Trust Executive Committee. A co-chair may be elected by the members of the NHA Advisory Committee. The co-chair will share responsibilities for leading the committee, coordinating support with Greenway Trust staff, and keeping the Greenway Trust Executive Committee and Board of Directors apprised of the NHA Advisory Committee's progress. The co-chair does not need to be a member of the Greenway Trust's Board of Directors.

## **Advisory Committee Decision-Making**

The NHA Advisory Committee will be asked to make recommendations regarding the goals, objectives, strategies and implementation of the Greenway NHA Cooperative Management Plan. The NHA Advisory Committee will adopt and abide by a set of ground rules for how they operate. [See attachment A for potential ground rules.] Committee members will be provided with relevant information and be given the opportunity to discuss and deliberate on issues before being asked to make their recommendations to the Executive Committee and Board of Directors regarding the NHA Cooperative Management Plan.

The NHA Advisory Committee will strive for consensus when making its recommendations and in so doing shall endeavor to ensure that each participant can honestly say:

- I believe that other participants understand my point of view.
- I believe I understand other participants' points of view.
- Whether or not I prefer this approach, I support it because it was arrived at openly and fairly.

In the case where consensus cannot be reached after a good faith effort by the NHA Advisory Committee, a tally of opinions will be taken. Majority and, when requested, minority opinions will be noted in meeting documentation, and specific points or issues where consensus could not be reached will be included. In such case, good faith effort will be made to gather input from all Committee members, in-person or other Committee communication, before making recommendations or taking tallies. However, Committee actions will not be delayed due to non-responsiveness from a member. If the NHA Advisory Committee cannot agree on a recommendation in a timely fashion, it should not delay the Greenway Trust Executive Committee or Board of Directors from making decisions related to the issue being discussed.

### **Advisory Committee Scope of Work**

The primary responsibility of the NHA Advisory Committee is to advise the Greenway Trust on the preparation and submission to the Secretary of the Interior for approval of a Cooperative Management Plan by March 12, 2022.

The Cooperative Management Plan will formalize the general principles, expectations, and parameters of how the Mountains to Sound Greenway National Heritage Area will be cooperatively managed by public and private organizations that choose to participate. Though the Cooperative Management Plan will provide general direction for subsequent implementation, operations and governance, it will not address specific projects and actions to be taken on the landscape. Such projects and actions will be the purview of those organizations and agencies choosing to engage them. The Greenway Trust staff will compile and draft the management plan according to the requirements set forth in the authorizing legislation [See Attachment A below for NHA legislation].

The NHA Advisory Committee will be asked to make recommendations for improving the plan, and eventually endorsing its submission to the Secretary of the Interior. The NHA Advisory Committee will also recommend strategies to implement the plan. The NHA Advisory Committee will be asked to make recommendations regarding:

- An inventory of natural, historical, cultural, scenic, and recreational resources that should be conserved within the NHA
- Policies and strategies for cooperatively managing the NHA;
- An implementation plan that includes cooperative actions that various governments, agencies and organizations agree to take
- Funding sources
- Interpretive plan including exhibits and educational programs
- Other topics as needed

The NHA Advisory Committee, through its chair and co-chair, will provide periodic progress reports to the Greenway Trust Executive Committee. The NHA Advisory Committee will submit its final

recommendations regarding the Cooperative Management Plan to the Greenway Trust Board of Directors. If there are revisions or follow up matters regarding the Cooperative Management Plan prior to approval by the Secretary of the Interior, the Advisory Committee may be asked to advise on revisions.

Following the planning process and submission of the Cooperative Management Plan, there will be a natural reflection time period when committee members will be asked to think about lessons learned and to offer recommendations on next steps for implementation.

### **Affirmative Duties, Limitations and Protections**

In fulfilling their responsibilities, the NHA Advisory Committee and the Greenway Trust in its capacity as the local NHA coordinating entity shall carry out the affirmative duties of the authorizing legislation in a manner consistent with the limitations of this authorization. Specifically, the NHA authorization:

- does not abridge the rights of any property owner (whether public or private), including the right to refrain from participating in any plan, project, program, or activity conducted within the NHA;
- does not require any property owner to permit public access to its property or modify public access or use of the owner's property under any other Federal, State, or local law;
- does not alter any existing land use regulation, approved land use plan, or other regulatory authority of any Federal, State, Tribal, or local agency;
- does not convey any land use or other regulatory authority to the local coordinating entity;
- does not authorize or imply the reservation or appropriation of water or water rights;
- does not enlarge or diminish the treaty rights of any Indian Tribe within the NHA;
- does not diminish the authority of the State to manage fish and wildlife, including the regulation of fishing and hunting within the NHA or the authority of Indian Tribes to regulate members of Indian Tribes with respect to fishing, hunting, and gathering in the exercise of treaty rights; and
- does not create any liability, or affect any liability under any other law, of any private property owner with respect to any person injured on the private property.

Neither participation in the planning process as an Advisory Committee member or endorsement of the Cooperative Management Plan shall act to abridge, diminish or in any way affect the rights under existing authorities of participating local, state, and federal agencies or Tribal governments.

## **Public Engagement**

Public input to the Cooperative Management Plan and public participation in the implementation of that plan are both desired elements of the Greenway NHA. Toward those objectives, the NHA Advisory Committee will:

- Make meeting agendas, meeting notes and other information about the NHA planning process available online.
- Welcome interested parties to observe Committee meetings.
- Invite community members across the Greenway to participate in public forums.
- Recommend additional ways to reach communities and invite public input such as open houses, online surveys and other means.

## **Charter Amendments**

This charter may be amended by the Mountains to Sound Greenway Trust Executive Committee.

## **Term of Charter and Termination**

This charter establishes a standing advisory committee of the Mountains to Sound Greenway Trust. The expected term of this committee is through approximately March 2022 when the Cooperative Management Plan is to be submitted to the Secretary of the Interior. The term of the NHA Advisory Committee may be extended if necessary for the planning process, or if the Greenway Trust Executive Committee sets out new and additional responsibilities for the Committee in a revised charter. This committee can be terminated by the Greenway Trust Board of Directors.

## Attachment A:

### National Heritage Area Legislation

#### TITLE VI—NATIONAL HERITAGE AREAS

##### SEC. 6001. NATIONAL HERITAGE AREA DESIGNATIONS.

(a) IN GENERAL.—The following areas are designated as National Heritage Areas, to be administered in accordance with this section:

(3) MOUNTAINS TO SOUND GREENWAY NATIONAL HERITAGE AREA, WASHINGTON.—

(A) IN GENERAL.—There is established the Mountains to Sound Greenway National Heritage Area in the State of Washington, to consist of land in King and Kittitas Counties in the State, as generally depicted on the map entitled “Mountains to Sound Greenway National Heritage Area Proposed Boundary”, numbered 584/125,483, and dated August, 2014 (referred to in this paragraph as the “map”).

(B) LOCAL COORDINATING ENTITY.—The Mountains to Sound Greenway Trust shall be the local coordinating entity for the National Heritage Area designated by subparagraph (A).

(C) MAP.—The map shall be on file and available for public inspection in the appropriate offices of—

(i) the National Park Service;

(ii) the Forest Service;

(iii) the Indian Tribes; and

(iv) the local coordinating entity.

(D) REFERENCES TO INDIAN TRIBE; TRIBAL.—Any reference in this paragraph to the terms “Indian Tribe” and “Tribal” shall be considered, for purposes of the National Heritage Area designated by subparagraph (A), to refer to each of the Tribal governments of the Snoqualmie, Yakama, Tulalip, Muckleshoot, and Colville Indian Tribes.

(E) MANAGEMENT REQUIREMENTS.—With respect to the National Heritage Area designated by subparagraph (A)—

(i) the preparation of an interpretive plan under subsection (c)(2)(C)(vii) shall also include plans for Tribal heritage;



(ii) the Secretary shall ensure that the management plan developed under subsection (c) is consistent with the trust responsibilities of the Secretary to Indian Tribes and Tribal treaty rights within the National Heritage Area;

(iii) the interpretive plan and management plan for the National Heritage Area shall be developed in consultation with the Indian Tribes;

(iv) nothing in this paragraph shall grant or diminish any hunting, fishing, or gathering treaty right of any Indian Tribe; and

(v) nothing in this paragraph affects the authority of a State or an Indian Tribe to manage fish and wildlife, including the regulation of hunting and fishing within the National Heritage Area.

(b) ADMINISTRATION.—

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(1) AUTHORITIES.—For purposes of carrying out the management plan for each of the National Heritage Areas designated by subsection (a), the Secretary, acting through the local coordinating entity, may use amounts made available under subsection (g)—

(A) to make grants to the State or a political subdivision of the State, Indian Tribes, nonprofit organizations, and other persons;

(B) to enter into cooperative agreements with, or provide technical assistance to, the State or a political subdivision of the State, Indian Tribes, nonprofit organizations, and other interested parties;

(C) to hire and compensate staff, which shall include individuals with expertise in natural, cultural, and historical resources protection, and heritage programming;

(D) to obtain money or services from any source including any money or services that are provided under any other Federal law or program;

(E) to contract for goods or services; and

(F) to undertake to be a catalyst for any other activity that furthers the National Heritage Area and is consistent with the approved management plan.

(2) DUTIES.—The local coordinating entity for each of the National Heritage Areas designated by subsection (a) shall—

(A) in accordance with subsection (c), prepare and submit a management plan for the National Heritage Area to the Secretary;

(B) assist Federal agencies, the State or a political subdivision of the State, Indian Tribes, regional planning organizations, nonprofit organizations and other interested parties in carrying out the approved management plan by—

(i) carrying out programs and projects that recognize, protect, and enhance important resource values in the National Heritage Area;

(ii) establishing and maintaining interpretive exhibits and programs in the National Heritage Area;

(iii) developing recreational and educational opportunities in the National Heritage Area;

(iv) increasing public awareness of, and appreciation for, natural, historical, scenic, and cultural resources of the National Heritage Area;

(v) protecting and restoring historic sites and buildings in the National Heritage Area that are consistent with National Heritage Area themes;

(vi) ensuring that clear, consistent, and appropriate signs identifying points of public access and sites of interest are posted throughout the National Heritage Area; and

(vii) promoting a wide range of partnerships among the Federal Government, State, Tribal, and local governments, organizations, and individuals to further the National Heritage Area;

(C) consider the interests of diverse units of government, businesses, organizations, and individuals in the National Heritage Area in the preparation and implementation of the management plan;

(D) conduct meetings open to the public at least semiannually regarding the development and implementation of the management plan;

(E) for any year that Federal funds have been received under this subsection—

(i) submit to the Secretary an annual report that describes the activities, expenses, and income of the local coordinating entity (including grants to any other entities during the year that the report is made);

(ii) make available to the Secretary for audit all records relating to the expenditure of the funds and any matching funds; and

(iii) require, with respect to all agreements authorizing expenditure of Federal funds by other organizations, that the organizations receiving the funds make available to the Secretary for audit all records concerning the expenditure of the funds; and

(F) encourage by appropriate means economic viability that is consistent with the National Heritage Area.

(3) PROHIBITION ON THE ACQUISITION OF REAL PROPERTY.—The local coordinating entity shall not use Federal funds made available under subsection (g) to acquire real property or any interest in real property.

(c) MANAGEMENT PLAN.—

(1) IN GENERAL.—Not later than 3 years after the date of enactment of this Act, the local coordinating entity for each of the National Heritage Areas designated by subsection (a) shall submit to the Secretary for approval a proposed management plan for the National Heritage Area.

(2) REQUIREMENTS.—The management plan shall—

(A) incorporate an integrated and cooperative approach for the protection, enhancement, and interpretation of the natural, cultural, historic, scenic, and recreational resources of the National Heritage Area;

(B) take into consideration Federal, State, local, and Tribal plans and treaty rights;

(C) include—

(i) an inventory of—

(I) the resources located in the National Heritage Area; and

(II) any other property in the National Heritage Area that—

(aa) is related to the themes of the National Heritage Area; and

(bb) should be preserved, restored, managed, or maintained because of the significance of the property;

(ii) comprehensive policies, strategies and recommendations for conservation, funding, management, and development of the National Heritage Area;

(iii) a description of actions that the Federal Government, State, Tribal, and local governments, private organizations, and individuals have agreed to take to protect the natural, historical, cultural, scenic, and recreational resources of the National Heritage Area;

(iv) a program of implementation for the management plan by the local coordinating entity that includes a description of—

(I) actions to facilitate ongoing collaboration among partners to promote plans for resource protection, restoration, and construction; and

(II) specific commitments for implementation that have been made by the local coordinating entity or any government, organization, or individual for the first 5 years of operation;

(v) the identification of sources of funding for carrying out the management plan;

(vi) analysis and recommendations for means by which Federal, State, local, and Tribal programs, including the role of the National Park Service in the National Heritage Area, may best be coordinated to carry out this subsection; and

(vii) an interpretive plan for the National Heritage Area; and

(D) recommend policies and strategies for resource management that consider and detail the application of appropriate land and water management techniques, including the development of intergovernmental and interagency cooperative agreements to protect the natural, historical, cultural, educational, scenic, and recreational resources of the National Heritage Area.

(3) DEADLINE.—If a proposed management plan is not submitted to the Secretary by the date that is 3 years after the date of enactment of this Act, the local coordinating entity shall be ineligible to receive additional funding under this section until the date on which the Secretary receives and approves the management plan.

(4) APPROVAL OR DISAPPROVAL OF MANAGEMENT PLAN.—

(A) IN GENERAL.—Not later than 180 days after the date of receipt of the management plan under paragraph (1), the Secretary, in consultation with State and Tribal governments, shall approve or disapprove the management plan.

(B) CRITERIA FOR APPROVAL.—In determining whether to approve the management plan, the Secretary shall consider whether—

(i) the local coordinating entity is representative of the diverse interests of the National Heritage Area, including Federal, State, Tribal, and local governments, natural and historic resource protection organizations, educational institutions, businesses, and recreational organizations;

(ii) the local coordinating entity has afforded adequate opportunity, including public hearings, for public and governmental involvement in the preparation of the management plan; and

(iii) the resource protection and interpretation strategies contained in the management plan, if implemented, would adequately protect the natural, historical, and cultural resources of the National Heritage Area.

(C) ACTION FOLLOWING DISAPPROVAL.—If the Secretary disapproves the management plan under subparagraph (A), the Secretary shall—

(i) advise the local coordinating entity in writing of the reasons for the disapproval;

(ii) make recommendations for revisions to the management plan; and

(iii) not later than 180 days after the receipt of any proposed revision of the management plan from the local coordinating entity, approve or disapprove the proposed revision.

(D) AMENDMENTS.—

(i) IN GENERAL.—The Secretary shall approve or disapprove each amendment to the management plan that the Secretary determines make a substantial change to the management plan.

(ii) USE OF FUNDS.—The local coordinating entity shall not use Federal funds authorized by this subsection to carry out any amendments to the management plan until the Secretary has approved the amendments.

(d) RELATIONSHIP TO OTHER FEDERAL AGENCIES.—

(1) IN GENERAL.—Nothing in this section affects the authority of a Federal agency to provide technical or financial assistance under any other law.

(2) CONSULTATION AND COORDINATION.—The head of any Federal agency planning to conduct activities that may have an impact on a National Heritage Area designated by subsection (a) is encouraged to consult and coordinate the activities with the Secretary and the local coordinating entity to the maximum extent practicable.

(3) OTHER FEDERAL AGENCIES.—Nothing in this section—

(A) modifies, alters, or amends any law or regulation authorizing a Federal agency to manage Federal land under the jurisdiction of the Federal agency;

(B) limits the discretion of a Federal land manager to implement an approved land use plan within the boundaries of a National Heritage Area designated by subsection (a); or

(C) modifies, alters, or amends any authorized use of Federal land under the jurisdiction of a Federal agency.

(e) PRIVATE PROPERTY AND REGULATORY PROTECTIONS.—Nothing in this section—

(1) abridges the rights of any property owner (whether public or private), including the right to refrain from participating in any plan, project, program, or activity conducted within a National Heritage Area designated by subsection (a);

(2) requires any property owner—

(A) to permit public access (including access by Federal, State, or local agencies) to the property of the property owner; or

(B) to modify public access or use of property of the property owner under any other Federal, State, or local law;

(3) alters any duly adopted land use regulation, approved land use plan, or other regulatory authority of any Federal, State, Tribal, or local agency;

(4) conveys any land use or other regulatory authority to the local coordinating entity;

(5) authorizes or implies the reservation or appropriation of water or water rights;

(6) enlarges or diminishes the treaty rights of any Indian Tribe within the National Heritage Area;

(7) diminishes—

(A) the authority of the State to manage fish and wildlife, including the regulation of fishing and hunting within a National Heritage Area designated by subsection (a); or

(B) the authority of Indian Tribes to regulate members of Indian Tribes with respect to fishing, hunting, and gathering in the exercise of treaty rights; or

(8) creates any liability, or affects any liability under any other law, of any private property owner with respect to any person injured on the private property.

(f) EVALUATION AND REPORT.—

(1) IN GENERAL.—For each of the National Heritage Areas designated by subsection (a), not later than 3 years before the date on which authority for Federal funding terminates for each National Heritage Area, the Secretary shall—

(A) conduct an evaluation of the accomplishments of the National Heritage Area; and

(B) prepare a report in accordance with paragraph (3).

(2) EVALUATION.—An evaluation conducted under paragraph (1)(A) shall—

(A) assess the progress of the local management entity with respect to—

(i) accomplishing the purposes of the authorizing legislation for the National Heritage Area; and

(ii) achieving the goals and objectives of the approved management plan for the National Heritage Area;

(B) analyze the investments of the Federal Government, State, Tribal, and local governments, and private entities in each National Heritage Area to determine the impact of the investments; and

(C) review the management structure, partnership relationships, and funding of the National Heritage Area for purposes of identifying the critical components for sustainability of the National Heritage Area.

(3) REPORT.—Based on the evaluation conducted under paragraph (1)(A), the Secretary shall submit to the Committee on Energy and Natural Resources of the Senate and the Committee on Natural Resources of the House of Representatives a report that includes recommendations for the future role of the National Park Service, if any, with respect to the National Heritage Area.

(g) AUTHORIZATION OF APPROPRIATIONS.—

(1) IN GENERAL.—There is authorized to be appropriated for each National Heritage Area designated by subsection (a) to carry out the purposes of this section \$10,000,000, of which not more than \$1,000,000 may be made available in any fiscal year.

(2) AVAILABILITY.—Amounts made available under paragraph (1) shall remain available until expended.

(3) COST-SHARING REQUIREMENT.—

(A) IN GENERAL.—The Federal share of the total cost of any activity under this section shall be not more than 50 percent.

(B) FORM.—The non-Federal contribution of the total cost of any activity under this section may be in the form of in-kind contributions of goods or services fairly valued.

(4) TERMINATION OF AUTHORITY.—The authority of the Secretary to provide assistance under this section terminates on the date that is 15 years after the date of enactment of this Act.

## **Attachment B:**

### **Proposed Ground Rules**

All committee members commit to:

- Meetings will begin and end on time.
- Participate in each meeting to the best of their abilities to ensure continuity throughout the process.
- Avoid substituting or alternating members whenever possible.
- Treat everyone and their opinions with respect.
- Allow one person to speak at a time.
- Comment constructively and specifically.
- Engage in honest, open-minded, constructive and good-faith discussions to seek understanding and optimal decisions and outcomes.
- Come prepared for meetings by reading materials prior to the meeting, thinking through questions and developing responses and discussion ideas.
- Consult regularly with their particular constituencies and provide input to the discussions from those constituencies.
- Operate according to, and stay focused on, the committee's specific charges.
- Not attempt to represent the views of the committee as a whole to the public except as clearly agreed upon.